

## Welcome!



#### The Causal Pathways Initiative

Making visible the "black box" of philanthropic and systems change strategies, helping us collectively see how systems are (or are not) changing

An international network of evaluators, methodologists, philanthropic leaders, and more.

**Focused on** supporting philanthropy, other funders and their evaluation partners to open-up the black box of strategy and systems change by **building awareness**, **will, and skills to use evaluation approaches that can make sense of causal relationships** without depending on more traditional experimental and quasi-experimental approaches.

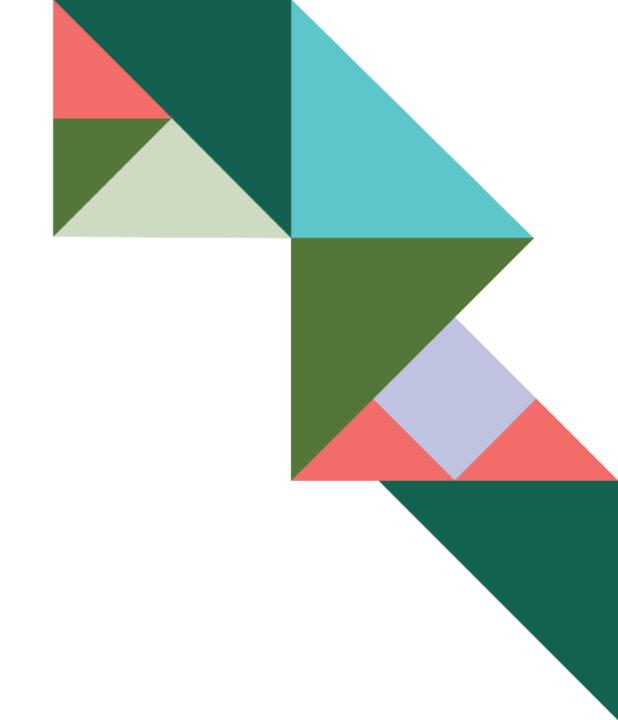




# Introduction to Realist Evaluation

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## Structure of this session

**1** Introduction

Introduction to realist evaluation and how it helps explore causal pathways

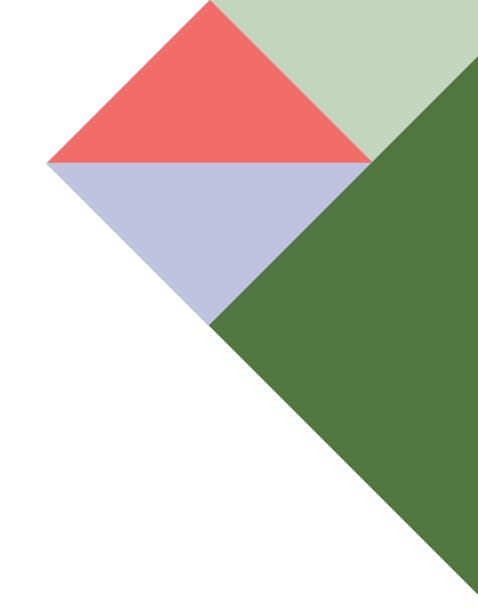
**02** Exploring mechanisms

- ► What are mechanisms in realist evaluation?
- Practical exercise to explore mechanisms

03 Discussion

- ► What value can realist evaluation bring?
- ► Q&A and wrap up

# O1 Introduction



#### What is realist evaluation?



Theory based approach, developed by Pawson & Tilley (1997) as an alternative to RCTs

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Doesn't ask 'what works?' but 'how and why does this programme work or not work, for whom, and in what circumstances?'



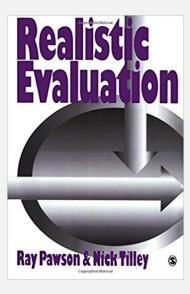


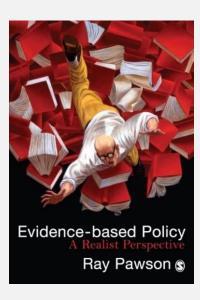
Starts from the assumption that no programme works everywhere, for everyone, all of the time

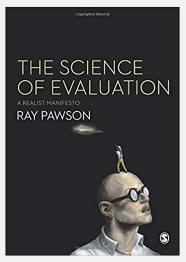
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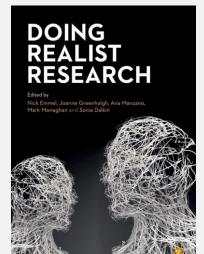


Growing application across a wide range of complex interventions and disciplines









## Why is realist evaluation useful to explore causal pathways?

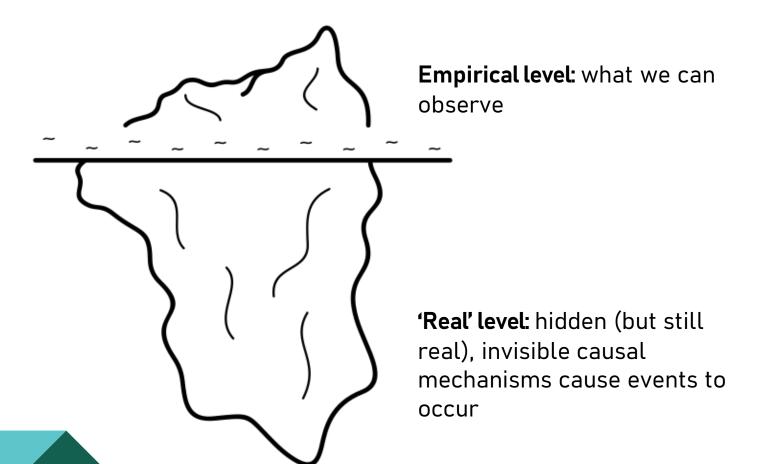
Helps explain how and why programmes succeed and fail Generalisable insights to guide decisions about scale up, roll out, or applying elsewhere

Structured approach to grappling with context and complexity

Nuanced evidence that is practical and actionable for different stakeholders

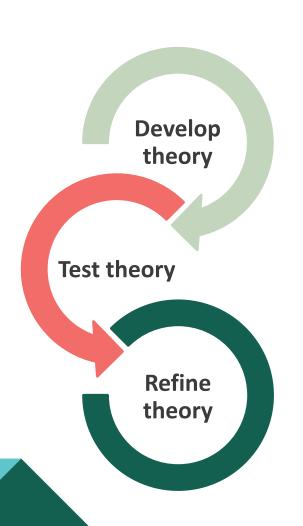
## The core assumption of realist evaluation:

Things we see and experience are caused by hidden (but real) processes...



Realist evaluation involves
digging 'underneath the
surface' of interventions, to
understand how and why they
work

## How does it help explore causal pathways?

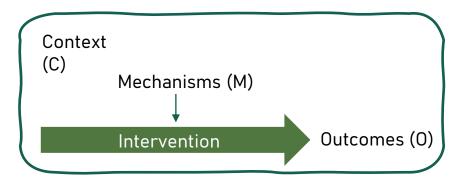


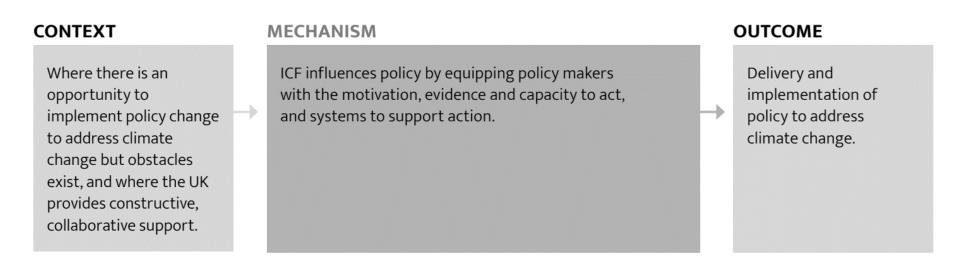
...Through developing, testing and refining theory

By the end of the evaluation, the aim is to have a rigorous, empirically tested theory explaining what works, for whom, in what circumstances, and why

### What does theory in realist evaluation look like?

Realist evaluation establishes a causal link between a programme and an outcome by developing and testing theories, in the form of context-mechanism-outcome configurations (CMOs)





Haplin et al (2020) Climate Change Compass Portfolio Evaluation 3 Technical Report [link]

#### What is a 'mechanism'?











Recognition and rewards

#### What is a 'mechanism'?



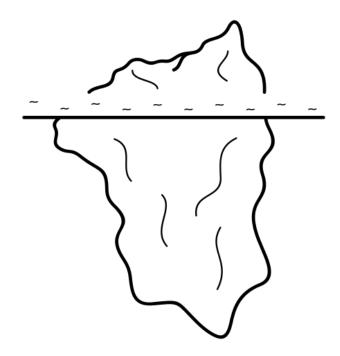
Usually hidden or invisible

Causal forces, powers, processes or interactions

Sensitive to variations in context – in some circumstances, they won't work



Aspects of the intervention (e.g. 'a training course')



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# Exploring mechanisms

#### Mechanisms can often by identified by unpacking responses to resources

Programme: A
'breakfast club' for low
income school
students

What 'resources' is this intervention providing?

Intended outcome: Better behavior and improved grades

**Nutritious** food

A space to socialize with other students

Teacher supervision



What are some of the different ways that children might *respond* to these resources? And some of the things that might affect *how* they respond?

#### Mechanisms can often by identified by unpacking responses to resources

#### Resources

## Responses





Nutritious food

Kids who don't get enough to eat at home might have more energy and be able to concentrate more

If food is provided that some kids can't eat (e.g. for religious reasons) this might increase feelings of social isolation



#### Spotting context, mechanism and outcome

"Kids who don't get enough to eat at home might have more energy and be able to concentrate more"

**Context:** Kids who don't get enough to eat

**Mechanism:** Physical energy

**Outcome:** Improved concentration

"Where children don't get enough to eat at home (C), nutritious food provided at a breakfast club can improve their energy levels (M), leading to better concentration in lessons (O)"

#### Spotting context, mechanism and outcome

"If food is provided that some kids can't eat (e.g. for religious reasons) this might increase feelings of social isolation"

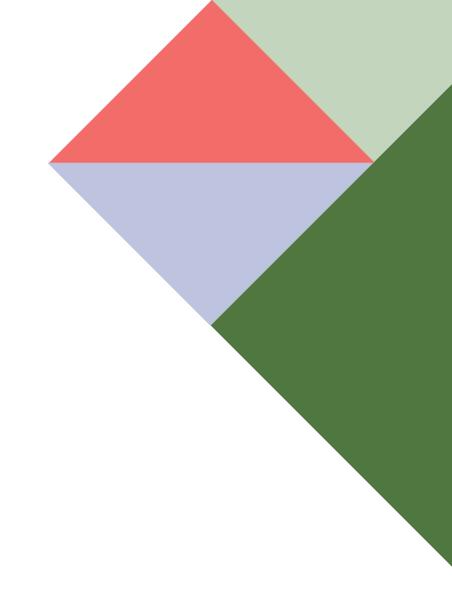
**Context:** Religious restrictions on certain foods

**Mechanism:** Social exclusion

**Outcome:** Feelings of social isolation

"If breakfast clubs provide food that some children cannot eat due to religious beliefs (C), they might inadvertently socially exclude these children (M), enhancing feelings of social isolation (O)"

# Discussion



## Why is it useful to explore causal pathways?

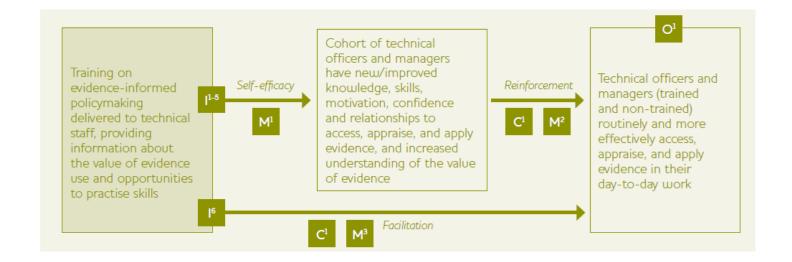
Helps explain how and why programmes succeed and fail Generalisable insights to guide decisions about scale up, roll out, or applying elsewhere

Structured approach to grappling with context and complexity

Nuanced evidence that is practical and actionable for different stakeholders

### Nuanced insights into causal pathways

The CMO configuration forces precision and depth – going deeper than a standard ToC to explain the 'arrows' underneath the 'boxes'



Mechanisms shine a light on how human agency and reasoning shapes outcomes

CIMO 1: Where information is provided about the importance of evidence-informed policymaking and how to access, appraise, and apply evidence, alongside opportunities to practise skills, this can generate self-efficacy among technical officers, building their confidence in their ability to do their jobs or achieve goals (M¹) leading to individual behaviour change around evidence use (O¹). Behaviour change is more likely to be sustained where there are clear incentives (rewards, encouragement, reminders, audits or mandatory requirements) that motivate participants to apply their learning and reinforce changes in practice (M<sup>2</sup>). This includes management support to encourage and provide space for participants to access, appraise, and apply evidence, which in turn depends on political incentives and a political environment that supports and promotes (non-symbolic) use of evidence as a means to improve policy (C1). Behaviour change is also more likely where activities are closely targeted to individuals who can apply their learning because it is directly relevant to their day-to-day work (I<sup>1</sup>), and where activities are practical and participatory (I2), incorporate a focus on soft skills as well as technical skills (I3), use knowledgeable, patient, and confident facilitators (I4), tap into incentives to encourage participation (I<sup>5</sup>), and provide practical tools, systems or processes (I<sup>6</sup>) that **facilitate** trainees to do their jobs more easily or efficiently (M³).

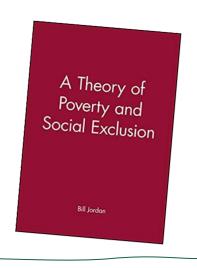
## Theories build on existing knowledge

Evaluators are encouraged to draw on insights from wider theory and practice when developing CMOs



"If food is provided that some kids can't eat (e.g. for religious reasons) this might increase feelings of social isolation"

**Mechanism: Social Exclusion** 





### Generates generalisable insights

The same mechanisms are often present in very different situations

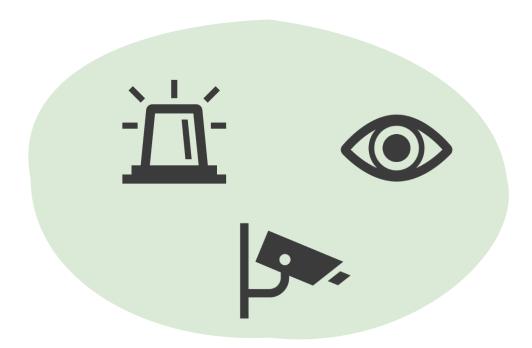
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In realist evaluation, you generalise based on mechanisms

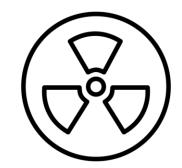
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Realist findings are therefore **portable** to new settings

#### 'Deterrence'



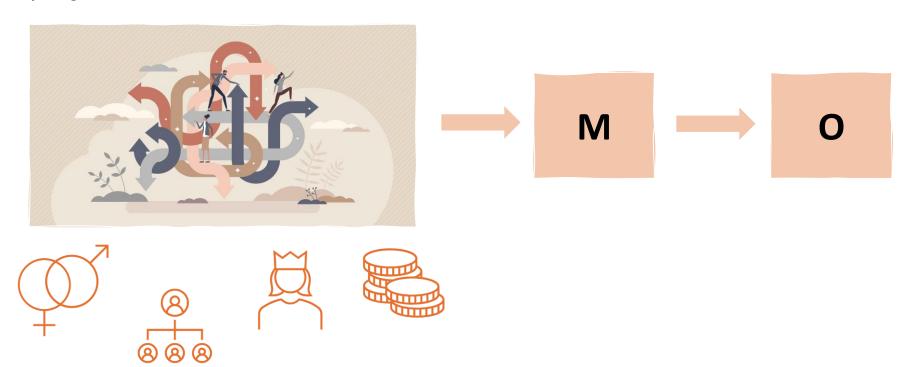




### Helps to grapple with context and complexity

CMO configuration requires you to investigate specific aspects of context, and link context to explanations of how and why a programme works

This helps draw boundaries around and make sense of complex system dynamics



#### Practical and actionable evidence

Realist evaluation is able to generate nuanced evidence that is practical and actionable, supporting learning and adaptation

**Commissioners:** more abstract lessons about the types of interventions that work most effectively in different environments, to inform strategic decisions about what to fund in future



Implementers: granular insights about why a specific intervention worked in a particular place, in order to adjust and improve day to day programming



'The final independent evaluation report sets out very clear lessons and recommendations for DFID to take forward in future programmes that promote evidence-informed policymaking... We agree with all six recommendations, which have collectively fed into five key principles for our future... programming in DFID.' DFID (2018)

DFID management response to BCURE evaluation

### Theories at different levels of specificity

Higher level, more general theory

#### **CONTEXT**

Where there is an opportunity to implement policy change to address climate change but obstacles exist, and where the UK provides constructive, collaborative support.

#### **MECHANISM**

ICF influences policy by equipping policy makers with the motivation, evidence and capacity to act, and systems to support action.

#### OUTCOME

Delivery and implementation of policy to address climate change.

More specific, granular theory

#### ICF creates and corrals evidence to convince people to change policy

**Context:** Key decision makers are not convinced to make policy change because they do not see the benefits of taking action, or key decision makers are open to change but do not have the evidence they need to mobilise action.

#### Mechanism:

- **Resource:** ICF funds various types of technical assistance, including demonstration projects and technical input to policy development, using trusted experts to generate independent evidence that shows the benefits of taking action and/or that policy will work in practise.
- **Reasoning:** Policymakers are convinced that policy change is the right thing to do and opposition is diffused because key stakeholders can see that there are key benefits to acting and that policy change will work in practise

**Outcome:** Policymakers have the evidence to act

#### Risks and limitations



Weak on estimating quantities or extent of impact – needs to be combined with other methods to answer these questions



Usually not feasible to investigate whole programme in depth using a realist approach – need to draw clear boundaries



Technically
demanding – need an
evaluation team who
are willing and able
to 'think like realists'



Requires active engagement and time from commissioners and implementers

#### **Further resources**

#### Useful short papers to get a flavor of the approach and why / when it is useful:

- Westhorp, G. (2014). <u>Realist Impact Evaluation: An Introduction</u> (ODI Methods Lab)
- Pawson, R., & Tilley, N. (2004). Realist Evaluation
- Punton, M.; Vogel, I.; Leavy, J.; Michaelis, C. and Boydell, E. (2020) <u>Reality</u>
   <u>Bites: Making Realist Evaluation Useful in the Real World</u>, CDI Practice Paper
   22, Brighton: IDS

The realist evaluation bible: Pawson, R., & Tilley, N. (i1997). Realistic Evaluation. Sage

#### Example realist evaluations:

- Itad's evaluation of the <u>UK's International Climate Fund</u>
- Itad's evaluation of the <u>Building Capacity to Use Research Evidence</u> programme

Realist evaluation mailing list: <a href="https://www.ramesesproject.org/Mailing\_list.php">https://www.ramesesproject.org/Mailing\_list.php</a>



## Resources from the Causal Pathways Initiative



Presentations & trainings to build understanding and will

American Evaluation Association

Available to attend other events by request

Virtual 101 level training available on request



**Resources** to support understanding and action

Pending: BetterEvaluation.com updated resource hub on causal pathways

Case studies to provide overall stories and more detailed examples



**Learning and acting together** with support

Brain Trust to help funders work through tough questions with field experts

Pending: Peer learning spaces and early career support